

MAINTENANCE is the core enabler of BOURBON's performance.

BOURBON's maintenance approach aims to:

- Guarantee a standard service rate with optimized costs;
- Ensure the safety of crews, customers and operating environment;
- Optimize life cycle of assets;
- Ultimately offer our maintenance expertise to external ship owners;

The performance of maintenance operations is based on a governance system, a high level of technical expertise and the application of the principles of continuous improvement.

Purposely are developed:

- A maintenance process
- A common Management System: « One Bourbon, one standard »;
- A maintenance referential including standard practices and tools;
- A pool of technical experts;
- Access to an efficient supply chain;

Together with these standards and methodologies, BOURBON develops dedicated shared services: Sourcing, Supply Chain, Methods, Dry Dock Management.

BOURBON is committed to apply this maintenance policy to all companies.

Equipment reliability depends on factors such as design, construction, initial commissioning, operating practices and maintenance; and for installed equipment, proper maintenance strategy and procedures are essential if vessels are to operate reliably and avoid unnecessary downtime or costly incidents.

**Gaël BODENES\***  
BOURBON Maritime Chairman

**Thierry HOCHOA\***  
Group Chief Financial Officer

\*Original document endorsed, signatures not present to avoid fraud attempts